

Public Document Pack



RUSHMOOR BOROUGH COUNCIL

CABINET

*at the Council Offices, Farnborough on
Tuesday, 20th August, 2019 at 7.00 pm*

To:

Cllr D.E. Clifford, Leader of the Council
Cllr K.H. Muschamp, Deputy Leader and Customer Experience and Improvement
Portfolio Holder

Cllr Marina Munro, Planning and Economy Portfolio Holder
Cllr A.R. Newell, Democracy, Strategy and Partnerships Portfolio Holder
Cllr M.L. Sheehan, Operational Services Portfolio Holder
Cllr P.G. Taylor, Corporate Services Portfolio Holder
Cllr M.J. Tennant, Major Projects and Property Portfolio Holder

Enquiries regarding this agenda should be referred to Chris Todd, Democracy,
Strategy and Partnerships, on 01252 398825 or e-mail: chris.todd@rushmoor.gov.uk

A G E N D A

1. **MINUTES** – (Pages 1 - 6)

To confirm the Minutes of the meeting held on 23rd July, 2019 (copy attached).

2. **REVENUE BUDGET MONITORING AND FORECASTING 2019/20 - POSITION AT
JULY, 2019** – (Pages 7 - 28)

(Cllr Paul Taylor, Corporate Services Portfolio Holder)

To consider Report No. FIN1924 (copy attached), which sets out the Council's anticipated financial position for 2019/20, based on the monitoring exercise carried out during July, 2019.

3. **CAPITAL PROGRAMME MONITORING AND FORECASTING 2019/20 - POSITION AT JULY, 2019** – (Pages 29 - 38)
(Cllr Paul Taylor, Corporate Services Portfolio Holder)

To consider Report No. FIN1925 (copy attached), which sets out the Council's position regarding the Capital Programme for 2019/20, based on the monitoring exercise carried out during July, 2019.

4. **REGENERATING RUSHMOOR 2019/20 - QUARTER 1 PROGRESS REPORT** – (Pages 39 - 70)
(Cllr Martin Tennant, Major Projects and Property Portfolio Holder)

To receive Report No. RP1914 (copy attached), which sets out a progress report for the 'Regenerating Rushmoor' programme for the first quarter of 2019/20.

5. **MOOR ROAD RECREATION GROUND - NEW FACILITIES** – (Pages 71 - 78)
(Cllr Adrian Newell, Democracy, Strategy and Partnerships Portfolio Holder / Cllr Maurice Sheehan, Operational Services Portfolio Holder)

To consider Report No. DSP1908 (copy attached), which sets out a proposal for the installation of new facilities at Moor Road Recreation Ground, Farnborough.

6. **EXCLUSION OF THE PUBLIC** –

To consider resolving:

That, subject to the public interest test, the public be excluded from this meeting during the discussion of the undermentioned items to avoid the disclosure of exempt information within the paragraphs of Schedule 12A to the Local Government Act, 1972 indicated against such items:

Item Nos.	Schedule 12A Para. No.	Category
7, 8 and 9	3	Information relating to financial or business affairs

7. **APPLICATION FOR SECTION 49 REMISSION OF NON-DOMESTIC RATES** – (Pages 79 - 88)
(Cllr Paul Taylor, Corporate Services Portfolio Holder)

To consider Exempt Report No. FIN1926 (copy attached), which gives details of an application for the remission of non-domestic rates due to hardship.

8. **ALDERSHOT REGENERATION - SITE ASSEMBLY** – (Pages 89 - 158)
(Cllr Martin Tennant, Major Projects and Property Portfolio Holder)

To consider Exempt Report No. RP1918 (copy attached), which sets out a proposal for the acquisition of a property as part of the Aldershot town centre regeneration proposals.

9. **SURRENDER OF LEASE - UNION STREET, ALDERSHOT** – (Pages 159 - 164)
(Cllr Martin Tennant, Major Projects and Property Portfolio Holder)

To consider Exempt Report No. RP1915 (copy attached), which sets out a proposal for the surrender of the lease in respect of a property owned by the Council and forming part of the Aldershot town centre regeneration site.

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CABINET

Meeting held on Tuesday, 23rd July, 2019 at the Council Offices, Farnborough at 7.00 pm.

Voting Members

Cllr D.E. Clifford, Leader of the Council
Cllr K.H. Muschamp, Deputy Leader and Customer Experience and Improvement Portfolio Holder

Cllr Marina Munro, Planning and Economy Portfolio Holder
Cllr A.R. Newell, Democracy, Strategy and Partnerships Portfolio Holder
Cllr M.L. Sheehan, Operational Services Portfolio Holder
Cllr P.G. Taylor, Corporate Services Portfolio Holder
Cllr M.J. Tennant, Major Projects and Property Portfolio Holder

The Cabinet considered the following matters at the above-mentioned meeting. All executive decisions of the Cabinet shall become effective, subject to the call-in procedure, from **5th August, 2019**.

17. MINUTES –

The Cabinet RESOLVED that

- (i) the Minutes of the meeting held on 25th June, 2019 be confirmed and signed by the Chairman; and
- (ii) the correction to Resolution (ii) of Minute No. 13 (Cabinet meeting held on 28th May, 2019) be approved, to read as follows:

‘the Executive Head of Regeneration and Property, in consultation with the Leader and the Major Projects and Property Portfolio Holder, be authorised to deal with the granting, renewing, surrendering and terminating of leases up to the value of £250,000 ~~at this site~~ until 28th November, 2019, as set out in the Report’.

18. YOUR FUTURE, YOUR PLACE - VISION FOR ALDERSHOT AND FARNBOROUGH 2030 –

(Cllr David Clifford, Leader of the Council)

The Cabinet considered Report No. ELT1903, which introduced the Council’s ‘Your Future, Your Place – Vision for Aldershot and Farnborough 2030’ document.

Members were informed that the proposed vision had been prepared following a series of engagement events that had been carried out by the Council’s Leadership Programme cohort. The Cabinet thanked the members of the Leadership Programme for their contributions towards the production of the document.

The Cabinet RECOMMENDED TO THE COUNCIL that the Council's 'Your Future, Your Place – Vision for Aldershot and Farnborough 2030' document, as set out in Report No. ELT1903, be approved.

19. **RUSHMOOR COUNCIL BUSINESS PLAN - APRIL 2019 TO MARCH 2022 –**
(Cllr David Clifford, Leader of the Council)

The Cabinet considered Report No. ELT1904, which introduced the Rushmoor Council Business Plan – April 2019 to March 2022.

Members were informed that the three year business plan would build on the sixteen priorities that had been identified by the Cabinet. It would also support the Council's 'Your Future, Your Place – Vision for Aldershot and Farnborough 2030' document. Members were informed that the Business Plan that would be presented at the Council Meeting on 25th July, 2019 would contain some minor amendments compared to the version that had been circulated with the Cabinet report.

The Cabinet RECOMMENDED TO THE COUNCIL that the Rushmoor Council Business Plan – April 2019 to March 2022, as set out in Report No. ELT1904, be approved.

20. **ADDRESSING CLIMATE CHANGE IN RUSHMOOR - NEXT STEPS –**
(Cllr Ken Muschamp, Deputy Leader of the Council)

The Cabinet considered Report No. DSP1906, which set out a process for taking forward the contents of the Notice of Motion in relation to addressing climate change that had been agreed at the Council meeting on 20th June, 2019. The Chairman welcomed the Chairman of the Policy and Project Advisory Board, Cllr J.B. Canty, to the meeting.

Members were reminded that the Notice of Motion had received cross party support and that the Council had committed to develop a plan to enable Rushmoor to be green and sustainable and the Council to be carbon neutral by 2030. It was proposed that the scoping and development of a plan should be carried out by a cross party Cabinet working group.

The Cabinet RESOLVED that

- (i) the setting up of an all group Cabinet working group, to progress the scoping and development of a plan to enable a green and sustainable Rushmoor and, by 2030, a carbon neutral Council, as set out in Report No. DSP1906, be approved; and
- (ii) the Head of Democracy, Strategy and Partnerships, in consultation with the Group Leaders, be authorised to make appointments to the group, as set out in the Report.

21. **SOUTHWOOD COUNTRY PARK SUITABLE ALTERNATIVE NATURAL GREENSPACE (SANG) –**
(Cllr Martin Tennant, Major Projects and Property Portfolio Holder)

The Cabinet considered Report No. EPSH1934, which set out the steps required for Phase 1 of the Southwood Country Park Suitable Alternative Natural Greenspace (SANG) to open formally in late August / early September 2019.

Members were informed that the Country Park was being delivered in two phases. Phase 1 was to initially open the SANG. This was commencing with the side to the west of the Ively Road. It was then intended to open the eastern side prior to Phase 2 of the development of the SANG which would involve remodelling and enhancement of the Park and delivery of complementary facilities. It was explained that, to fund the development of Southwood Country Park and for it to be formalised as SANG, a charge for the developer contribution to secure SANG capacity would need to be set and a management plan agreed. An Interim Management Plan, setting out how Phase 1 would be delivered and managed over the following twelve to eighteen months was set out in the Report.

In response to a question, it was confirmed that it was anticipated that the SANG capacity created by the Southwood Country Park would be fully utilised in between three to five years and that the Council would continue to seek further SANG capacity.

The Cabinet RESOLVED that

- (i) a developer contribution of £3,167 per person to secure SANG capacity and fund the delivery and management of the Southwood Country Park, as set out in Report No. EPSH1934, be approved;
- (ii) the Interim (Phase 1) Management Plan for the Southwood Country Park, as set out in the Report, be approved; and
- (iii) the opening of the eastern side of the Country Park before the completion of Phase 2, to create SANG capacity, be approved.

22. **THAMES BASIN HEATHS SPECIAL PROTECTION AREA AVOIDANCE AND MITIGATION STRATEGY 2019 UPDATE –**
(Cllr Marina Munro, Planning and Economy Portfolio Holder)

The Cabinet considered Report No. EPSH1933, which set out a revised Rushmoor Thames Basin Heaths Avoidance and Mitigation Strategy.

Members were informed that the updated Strategy would incorporate arrangements for securing capacity within the Southwood Country Park Suitable Alternative Natural Greenspace (SANG), provide additional information on the delivery of bespoke SANG and include factual updates to reflect legislative and policy changes.

In response to a question, Members were assured that all schemes requiring SANG capacity would be checked to ensure policy compliance.

The Cabinet RESOLVED that

- (i) the revised Rushmoor Thames Basin Heaths Avoidance and Mitigation Strategy, as set out in Appendix 1 to Report No. EPSH1933, be approved; and
- (ii) the Head of Economy, Planning and Strategic Housing, in consultation with the Planning and Economy Portfolio Holder, be authorised to make factual amendments to the Strategy prior to publication.

23. ALDERSHOT TOWN CENTRE CONSERVATION AREA –
(Cllr Marina Munro, Planning and Economy Portfolio Holder)

The Cabinet considered Report No. EPSH1938, which set out information relating to a review of the Aldershot West Conservation Area.

Members were informed that, in order to qualify for funding through Historic England's High Streets Heritage Action Zones programme, the area in question must form part of an existing or prospective Conservation Area. It was therefore proposed that streets within Aldershot town centre should be considered to be an area of study in relation to the review of the Aldershot West Conservation Area.

The Cabinet RESOLVED that the confirmation of the proposed Heritage Action Zone, which would include High Street, Union Street, Nelson Street, Short Street and the Princes Hall, Aldershot, as an area of study for the purposes of the Aldershot West Conservation Area Review, as set out in Report No. EPSH1938, be approved.

24. FARNBOROUGH AIRPORT COMMUNITY ENVIRONMENTAL FUND –
(Cllr Maurice Sheehan, Operational Services Portfolio Holder)

The Cabinet considered Report No. DSP1905, which sought approval to award grants from the Farnborough Airport Community Environmental Fund to assist local projects.

The Operational Services Portfolio Holder had considered two applications and had recommended that both awards should be made. It was noted that, due to the timescales of the project, the award to the Land Trust had already been made and a Record of Executive Decision had been published.

The Cabinet RESOLVED that

- (i) the grant of £2,500 awarded from the Farnborough Airport Community Environmental Fund to the Land Trust be endorsed; and
- (ii) a grant of £15,000 be awarded from the Farnborough Airport Community Environmental Fund to the Hampshire Cultural Trust, subject to a successful planning application.

25. **ASSET MANAGEMENT –**
(Cllr Martin Tennant, Major Projects and Property Portfolio Holder)

The Cabinet considered Report No. RP1917, which provided an update in relation to the production of a new Asset Management Plan for the Council.

Members were reminded that one of the actions set out in the Rushmoor 2020 programme, agreed in May 2018, was to improve arrangements for the management and use of Council owned property, including the production of a new Asset Management Plan. In this respect, the Council’s Regeneration and Property Service had now been established and a high level plan for Asset Management had been developed. The proposed Plan had been considered by both the Policy and Project Advisory Board and the Overview and Scrutiny Committee and several areas of priority work had been established and these were set out in the Report.

The Cabinet RECOMMENDED TO THE COUNCIL that the proposed Asset Management Plan, as set out in Report No. RP1917, be approved.

26. **EXCLUSION OF THE PUBLIC –**

RESOLVED: That, taking into account the public interest test, the public be excluded from the meeting during the discussion of the under mentioned item to avoid the disclosure of exempt information within the paragraph of Schedule 12A to the Local Government Act, 1972 indicated against the item:

Minute No.	Schedule 12A Para. No.	Category
27	3	Information relating to financial or business affairs

**THE FOLLOWING ITEM WAS CONSIDERED
IN THE ABSENCE OF THE PUBLIC**

27. **ADDITIONAL ITEM - REDEVELOPMENT PROPERTY - HIGH STREET / UNION STREET, ALDERSHOT –**
(Chief Executive)

The Cabinet received a verbal update from the Chief Executive on the condition of one of the properties in Aldershot town centre that had been acquired by the Council for the purposes of regeneration. This item had been added to the agenda as a matter of urgency.

Members were informed that concerns over the stability of a wall within the site had led to action being taken by the Council on health and safety grounds. This had resulted in some neighbouring premises being evacuated and the Council had been involved in rehousing some residents. Further action would be taken over the coming weeks and Members would be kept informed of developments and a retrospective report would be submitted to the Cabinet in due course.

The Cabinet NOTED the update from the Chief Executive on the redevelopment property in Aldershot town centre.

The Meeting closed at 8.00 pm.

CLLR D.E. CLIFFORD, LEADER OF THE COUNCIL

**CABINET
20 AUGUST 2019**

**COUNCILLOR PAUL TAYLOR
CORPORATE SERVICES PORTFOLIO HOLDER
REPORT NO. FIN1924**

**REVENUE BUDGET MONITORING AND FORECASTING 2019/20
- POSITION AT JULY, 2019**

SUMMARY:

This report sets out the anticipated financial position for 2019/20, based on Quarter 1 (30 June 2019).

RECOMMENDATIONS:

Members are requested to note the latest Revenue forecasts.

1 INTRODUCTION

- 1.1 This report provides the first monitoring position statement for the financial year 2019/20. The purpose of this report is to notify members of any known significant variations to budgets for the current financial year, highlight any key issues, and to inform members of any action to be taken if required.
- 1.2 Due to the volume of information contained in the report, it would be helpful where members have questions on matters of detail if they could be referred to the report author or the appropriate Head of Service before the meeting.

2 EXECUTIVE SUMMARY

- 2.1 The original budget of £12.542m for 2019/20 was approved by Council on 21 February 2019. The latest budget is £10.024m, which includes revenue budget carry forwards of £318k and additional spend from reserves of £141k as outlined and approved in the provisional outturn report to Cabinet on 28 May 2019. Further changes to the budget are outlined in this report (supplementary estimates, virements).
- 2.2 The expected forecast outturn for the current financial year is based on the Council's actual financial position for Quarter 1

3 REVENUE SUMMARY

3.1 The forecast outturn on the General Fund revenue budget is £10.024m; a variation of £31k when compared to the latest budget of £9.993m. The outturn forecast assumes:

- No change in Central Government Funding
- No change in Minimum Revenue Provision
- No change in capital accounting adjustments
- Staff vacancies will be filled within two months

3.2 The forecast outturn variance (overspend or underspend, favourable or unfavourable) is comprised of the following:

Table 1: Portfolio variance summary

Portfolio	Service & Main Reason for variance	2019/20 Variation (£'000)
Corporate & Democratic Services	Delay in introducing new income tariff for Section106 agreements	35
Customer Experience and Improvement	Minor variances	(4)
Major Projects and Property	Reduced rental income on re-let: 168 High Street Guildford	502
Operational Services	Rowhill SANG developers contributions received	(521)
Planning & Economy	Reduction in the firework event ticket sales budget - event cost is being funded by sponsorship income	20
TOTAL Revenue variation Q1		31

3.3 The impact of the projected outturn variance on the Council's funding position (as detailed in the MTFS) is shown in the table below:

Table 2: General Fund Revenue Summary

	2019/20 Original Estimate (£'000)	2019/20 Latest Estimate (£'000)	2019/20 Outturn Forecast (£'000)	2019/20 Variation (£'000)
Medium Term Financial Strategy				
Corporate & Democratic Services	5,707	5,799	5,833	35
Customer Experience and Improvement	174	279	275	(4)
Major Projects and Property	(2,292)	(4,802)	(4,301)	502
Operational Services	8,662	8,390	7,869	(521)
Planning & Economy	2,752	2,788	2,807	20
Reversal of capital/Pension	(2,460)	(2,460)	(2,460)	0
Portfolio Net Expenditure	12,543	9,993	10,024	31
Corporate Income & Expenditure	1,153	1,089	931	(159)
Savings Plan	(4,256)	(1,058)	(1,097)	(39)
Net Total Expenditure	9,440	10,024	9,857	(167)
Total Funding	(11,688)	(11,687)	(11,687)	0
Core (Surplus) / Deficit	(2,248)	(1,663)	(1,830)	(167)
Additional Transfers to / (from)				
General Fund Balance	0	0	0	0
Commercial Property Reserve	2,000	1,826	1,563	(263)
Stability & Resilience Reserve	483	483	483	0
Service Improvement Fund	(93)	(130)	(188)	(58)
Other Earmarked Reserves	(142)	(574)	(28)	546
Core (Surplus) / Deficit after Transfers	0	(58)	0	58

3.4 The potential effect of both the revenue and capital variances upon on each balance/reserve/funding source is shown in the table below.

Table 3: Summary Reserve Movements

	Balance as at 01 April 2019 (£'000)	Planned transfer to / (from) Reserves (as per MTFS)	Additional Transfers to / (from) (£'000)	Forecast Balance at 31 March 2020 (£'000)
Balance and Reserves (excluding specific earmarked reserves)				
General Fund Balance	2,000	0	0	2,000
Commercial Property Reserve	475	2,000	(437)	2,038
Stability & Resilience Reserve	4,869	483	0	5,352
Service Improvement Fund	1,001	(93)	(95)	813
Other Earmarked Reserves	5,719	(33)	5	5,691
Subtotal	14,064	2,357	(527)	15,894

3.5 **Appendix A** sets out in more detail the expected forecast outturn for the current financial year is based on the Council's actual financial position for Quarter 1.

4 **REPORTED VARIANCES**

4.1 The outturn estimates a net unfavourable variance (overspend) of £30,885 as likely to occur in 2019/20 against the current approved budget. Major variances are set out in **Appendix B**.

4.2 A significant element of the overall variance (£128k net transfer to reserves) is due to changes in income that are either ring-fenced for use outside of the general fund or have been received in advance for future years' funding. These amounts are not available for spending on general activities and will be transferred to various reserves as follows:

- £400k net additional income in respect of s106 developers' contributions for Suitable Alternative Natural Green Space (SANGS) which is ring-fenced for spending on SANGS provision and maintenance at Southwood Woodlands and Rowhill Nature Reserve.
- £26k increase in expenditure as a result of consultancy on SPA project. Transfer from Planning Delivery Fund
- A reduction in transfer to Civil Parking Enforcement (CPE) surplus due to a net increase in revenue cost of £54k (£82K non-salary expenditure increase and £17K salary saving)
- £174k net income in respect of A331 Air Quality Projects
- £40k funded from Service Improvement Fund as a result of additional expenditure on property valuations.
- £285k transfer from Commercial reserve to cover the loss of rental income from 168 High St Guildford.

4.3 Estimates for interest receivable have increased by £34k due to increased returns from investment portfolio. Interest payable on borrowing has decreased by £124k due to a decrease in our borrowing requirement (largely due to changes in timing of purchases within the capital programme). This combination has resulted in a favourable variance of £158k.

4.4 As a result of the variations referred to above, the general fund forecast shows a projected year-end balance of £2m after reviewing the level of transfers to or from major reserves such as the Stability & Resilience Reserve, the Service Improvement Fund and Commercial Reserve.

5 INCOME/SAVINGS TARGETS

- 5.1 The original budget for 2019/20 identified the need for £3.931m of savings/income generation. During quarter 1 £3.198m of net cost reductions have been built into the approved budget. Resulting in a current approved budget savings target of £0.733m and an outturn target of £1m. Table 4 below shows the savings movement by area. Detail savings per portfolio are given in Appendix D.

Table 4: Savings Movement Summary

	2019/20 Target (£'000)	Q1 Achieved (£'000)	Still to achieve in year
Savings Plan progress			
Items included in MTFs (Feb 2019)			
Organisational Redesign	300	20	280
Major contract renewal - Leisure	230	230	0
Commercial Property Investment	3,191	2,765	426
Reduction in service costs	151	160	(9)
Reviewing fees, charges and concessions	59	0	59
Subtotal	3,931	3,175	756
Additional in-year savings identified			
Better Procurement	0	23	(23)
Subtotal	0	23	(23)
TOTAL Estimated savings	3,931	3,198	733

- 5.2 The staff monitoring exercise has identified a net projected outturn of £98k from salary savings, which is below the £325k expected to be delivered against the original budget.

6 RESERVES

- 6.1 The level of balances shown for the General fund is in excess of the approved range of £1m-£2m. The forecast outturn the General Fund is likely to sit close to the top of the range.
- 6.2 Consideration should be given to balances across the three main working reserves – the General Fund, the Stability and Resilience Reserve and the Service Improvement Fund – to determine the appropriate levels to hold in each in accordance with the Financial Strategy.

- 6.3 The Stability and Resilience Reserve was set up to allow the Council to weather fluctuations in its net expenditure while consideration is given to longer-term plans for meeting any funding gap. This means that actions are thought-through and well-considered rather than relying on quick fix, unsustainable solutions. Given the volatility in our income streams, especially around the operation of the Business Rates Retention Scheme, it is prudent to hold a reasonable reserve for this purpose. This is particularly relevant as we move into a round of consultations on the future funding of local government (Fair Funding Review) which will review the funding allocations between local authorities from 2020/21.
- 6.4 The balance on the fund at the close of 2019/20 is estimated at £5.352m to cover short-term fluctuations in income due to the operation of the Business Rates Retention Scheme, for example.
- 6.5 The Service Improvement Fund is held to support key projects such as invest-to-save schemes, which underpin the Council's plan for a sustainable organisation. Table 5 below shows the use of the Fund as approved in the revised budget alongside the latest estimates of expenditure for both the current and future years.

Table 5: Service Improvement Fund

SERVICE IMPROVEMENT FUND	Approved Budget 2019/20	Earmarked (budget subject to business case)	Forecast Expenditure 2019/20	Q1 Monitoring Forecast Expenditure 2019/20
Opening balance on Fund			-1,001,007	-1,001,007
Additional Income				
Backfill for Finance improvement projects	4,490	0	4,490	4,490
Temporary Property Assistant	4,090	0	4,090	4,090
Regeneration Backfill	60,000	0	60,000	60,000
Organisational Redesign, Structure Review and Transitional Arrangements	204,731	0	204,731	204,731
Rushmoor 2020	300,000	318,000	618,000	618,000
Feasibility Studies	10,000	0	10,000	10,000
Council Offices Boiler Replacement	0	18,000	18,000	18,000
Investment Property Portfolio LSH Investment Management Review	0	40,000	40,000	40,000
Expenditure in year			959,311	959,311
Closing balance			-41,696	-41,696

- 6.6 The Council has the flexibility to use some of its Capital Receipts to support revenue spending in the pursuit of efficiency and service transformation.

6.7 The strategy for Flexible Use of Capital Receipts 2019/20 was approved at Full Council on 21 February 2019.

Table 6: Flexible Use of capital Receipts

Project	Original Budget 2019/20	Slippage/ (Pre-Spend) to 2019/20	Total Approved Budget 2019/20	Forecast Expenditure 2019/20	Forecast Variance
Opening Balance			187,416	187,416	
Additional Capital Receipt					
Income Generation & Commercial					
To support the delivery of the Housing and Regeneration Programme	-	17,212	17,212	17,212	-
To explore new ways of delivering services while maintaining or improving service standards and reducing costs	57,500	10,217	67,717	67,717	-
Customer & Digital					
A comprehensive IT approach to integrate the client and contractor systems	-	26,289	26,289	26,289	-
Feasibility and implementation of an expanded customer hub model	35,500	10,101	45,601	45,601	-
Unassigned	30,600	- 3	30,597	-	- 30,597
Total Expenditure			187,416	156,819	- 30,597
Closing Balance			0	30,597	

6.8 The overall effect on the main working balances is shown in Table 3 earlier in the report

7 RISK AREAS

7.1 Due to the level of known financial risk, flexibility has been built into the Council's financial plans by setting aside reserves to be used to manage fluctuations in expenditure or income, to mitigate against other known risks and to support key projects such as invest-to-save schemes, which underpin the Council's plan for a sustainable organisation.

7.2 Considerable progress has been made in the implementation of income generation plans such as those from commercial property acquisition and further acquisitions are currently planned. Other significant projects to deliver efficiencies will come forward as part of the Council's Modernisation and

Improvement report set out in a separate report on the Cabinet agenda for this meeting.

7.3 Fluctuations in business rate income, the potential changes to the system coming forward as part of the 75% retention scheme and the Fair Funding Review underline the need for reasonable levels of reserves. Maintaining sufficient level of reserves aids mitigation against the risk of sudden downturns in major income streams. This also protects the Council from some of the risk around borrowing costs, enabling it to continue with major capital projects such as regeneration schemes. At the same time undergoing a transformation programme (Rushmoor 2020). Modernisation and improvement of the Council's core services should improve the customer experience as well as generating additional income and/or reducing costs through efficiencies.

7.4 Other risks that should be considered are:

National

- The playing out of the consequences of the UK's decision to leave the European Union. This may include implications for pension schemes and the Council's future contributions to the Hampshire Pension Fund; the value of properties including those recently purchased; the interest earned on the Council's investments or payable on its borrowings;
- Deterioration in income streams due to the economic climate including planning fees, parking income and rents;
- Pressure on services due to legislative changes, such as Welfare reform or the Housing and Planning Act;
- Financial restrictions from regulatory changes to the Prudential framework (e.g. Cipfa's Prudential Code and Treasury Management Code, MHCLG's Investment guidance)
- The effect of decisions made by other external institutions to reduce/cease funding that may affect the financing of Council activities, or place pressure on Rushmoor to meet the shortfall;

Local:

- The delivery of major change programmes in the organisation;
- Pressure on services from demographic change;
- Maintaining a balance between new priorities and achieving savings targets;
- Non-delivery, or delayed delivery, of key projects (Regeneration/Housing) that impact on residents, town centres and on the Council's financial position
- Demand-led budget and pressure within services
- Commercial income under achieved due to increase in vacant units

8 CONCLUSIONS

- 8.1 There will always be variances reported in-year against budgets due to the Council adapting its priorities to manage inevitable changes in demand pressures and having a flexible approach to changing circumstances. While we would not want financial constraints to hamper this responsive approach, which works well for residents, the Council does need to reduce its net cost of services (by reducing costs or increasing income) to achieve financial sustainability.
- 8.2 This first quarter budget monitoring cycle includes significant savings and the anticipated further income generation and savings will help to meet the current year's savings target and build towards a sustainable future.
- 8.3 However, unfavourable variances within existing services must be corrected if the long-term sustainability of the organisation is to be achieved. On-going savings should be contributing to the overall reduction in service budgets rather than offsetting underachievement of existing income streams or additional costs.
- 8.4 The current monitoring position shows general fund balances at the top of the range for balances at £2 million, at the close of 2018/19, assuming the achievement of an additional £999,575 of savings during the year.
- 8.5 Should savings not be achieved there is short-term flexibility to support the general fund balance through use of the Stability and Resilience reserve but reductions in net expenditure must be achieved in the longer-term to avoid reliance on one-off funding.
- 8.6 While this report provides reassurance for the current financial year, the scale of the challenge over the medium-term remains considerable and efforts should be concentrated on moving forward modernisation and improvement plans in order to support delivery of the Council Plan and secure a sustainable financial future.

CONTACT DETAILS:

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APPENDIX A

GENERAL FUND REVENUE BUDGET SUMMARY

	Original ESTIMATE	CURRENT APPROVED ESTIMATE	FORECAST OUTTURN	BUDGET VARIATION
	2019/20 £000	2019/20 £000	2019/20 £000	2019/20 £000
Net Cost of Services by Portfolio				
1 Corporate & Democratic Services	5,707	5,799	5,833	35
2 Customer Experience and Improvement	174	279	275	(4)
3 Major Projects and Property	(2,292)	(4,802)	(4,301)	502
4 Operational Services	8,661	8,390	7,869	(521)
5 Planning & Economy	2,752	2,788	2,807	20
6 PORTFOLIO NET EXPENDITURE	15,002	12,453	12,484	31
7 Capital Accounting Charges - Reversed	(1,964)	(1,964)	(1,964)	0
8 Pension Adj/Employee Benefits Reversed	(496)	(496)	(496)	0
9 NET EXPENDITURE AFTER ADJUSTMENTS	12,542	9,993	10,024	31
10 Reductions in Service Costs/Income Generation	(3,931)	(733)	(1,000)	(266)
11 Vacancy Monitoring	(325)	(325)	(98)	227
12 Corporate Income and Expenditure	757	693	535	(159)
13 Contributions to/(from) Reserve Accounts	2,248	1,604	1,830	225
14 Central Government Funding	(4,882)	(4,882)	(4,882)	0
15 NET TOTAL EXPENDITURE	6,409	6,351	6,409	58
16 Contribution to/(from) balances	(0)	58		(58)
17 COUNCIL TAX REQUIREMENT	6,409	6,409	6,409	0
REVENUE BALANCES				
18 1 April	2,000	2,000	2,000	0
19 General Fund Transfer	(0)	58	0	(58)
20 31 March	2,000	2,058	2,000	(58)

Notes:

12 Corporate Income and Expenditure				
Interest Receivable	(1,358)	(1,358)	(1,393)	(35)
Interest payable	1,056	1,056	932	(124)
Minimum Revenue Provision	1,410	1,410	1,410	0
Collection Fund (surplus)/deficit - Ctax	(97)	(97)	(97)	0
Collection Fund (surplus)/deficit - NNDR	(299)	(299)	(299)	0
Other Corporate Income and Expenditure	45	(19)	(19)	0
Total	757	693	535	(159)

13 Contributions to/(from) Reserve Accounts				
Revenue Contributions to Capital Programme	0	0	63	63
Transfers to CPE Surplus Account	76	76	21	(55)
Contributions to/(from) earmarked reserves - carry forwards	0	(432)	(432)	0
Contributions to/(from) earmarked reserves/prior yr grants	(218)	(218)	320	538
Contributions to/(from) Service Improvement Fund	(93)	(130)	(188)	(58)
Contributions to/(from) Stability & Resilience Reserve	483	483	483	0
Contributions to/(from) Commercial Reserve	2,000	1,826	1,563	(263)
Total	2,248	1,604	1,830	225

14 Central Government Funding				
New Burdens and other non-ring-fenced grants	(36)	(36)	(36)	0
New Homes Bonus	(1,010)	(1,010)	(1,010)	0
Revenue Support Grant	0	0	0	0
Business Rates Retention (BRR)	(3,836)	(3,836)	(3,836)	0
Total	(4,882)	(4,882)	(4,882)	0

APPENDIX B

GENERAL FUND REVENUE ACCOUNT 2018/19 PRINCIPLE VARIATIONS FROM CURRENT APPROVED BUDGET

Variances identified by service during quarter 1 budget monitoring exercise amounting to a net overspend of £30,885

Corporate and Democratic Services Portfolio - VARIANCES RELATED TO EXPENDITURE BUDGETS			£
Expenditure			
Corporate Manager Legal Services	Land Charges	Additional spend on searches undertaken by Hampshire County Council on behalf of the Council	18,000
	Legal Support	Favourable variance due to conversion to online publications at a reduced cost	(10,000)
Democracy, Strategy and Partnerships	Grants to Major Organisations	Additional notional cost of 'free' parking for charities/voluntary organisations (offset with notional income figure in the car parks cost centre)	5,000
Financial Services	Rent Allowances	Changes to software (funded by government)	9,000
All other expenditure variances within portfolio			2,700
Total Expenditure Variances in Corporate and Democratic Services Portfolio			24,700

Corporate and Democratic Services Portfolio - VARIANCES RELATED TO INCOME BUDGETS			£000
Income			
Corporate Manager Legal Services	Legal Support	Adverse variance due to delay in introducing new income tariff for Section106 agreements	25,000
Democracy, Strategy and Partnerships	Local Elections	Increase in income due to contribution received towards election costs	(5,000)
Financial Services	Rent Allowances	Changes to software (funded by government)	(9,000)
All other income variances within portfolio			(1,000)
Total Income Variances in Corporate and Democratic Services			10,000

Total Net Variances in Corporate and Democratic Services Portfolio	34,700
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Customer Experience and Improvement Portfolio - VARIANCES RELATED TO EXPENDITURE BUDGETS		£000
Expenditure		
All other expenditure variances within portfolio		
Total Expenditure Variances in Customer Experience and Improvement Portfolio		0

Customer Experience and Improvement Portfolio - VARIANCES RELATED TO INCOME BUDGETS		£000
Income		
All other income variances within portfolio		(4,200)
Total Income Variances in Customer Experience and Improvement Portfolio		(4,200)

Total Net Variances in Customer Experience and Improvement Portfolio	(4,200)
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Major Projects and Property Portfolio - Expenditure		VARIANCES RELATED TO EXPENDITURE BUDGETS	£000
Regeneration, Property and Highways	Rushmoor Properties	Adverse variance to pay for unbudgetted valuation report of investment properties. Funded from Service Improvement Fund	40,000
	168 High Street, Guildford	Adverse variances of service charge and NNDR expenditure that the Council is liable for whilst the Highpoint building is largely vacant and being refurbished	35,000
	36-63 Union Street, Aldershot	Adverse variance due to additional unplanned asbestos works and scaffolding costs for 53-55, 54-56 and 58 Union Street	5,000
	Frimley 4 Business Park	Adverse variance due to budget exclusion for business rates *	53,000
		Adverse variance due to budget exclusion for the café *	24,000
		Adverse variance due to budget exclusion for management costs for the gym *	24,000
	Community Maintenance Team	* the revenue budgets were not applied for as part of the Cabinet report for acquisition approval Reduction in spend as the Council does not have any current skilled up projects running (offset with a reduction in income)	(10,000)
Marks and Car Boot Sales	Reduction in spend on casual staff	(10,000)	
All other expenditure variances within portfolio			19,000
Total Expenditure Variances in Major Projects and Property Portfolio			180,000

Major Projects and Property Portfolio - Income		VARIANCES RELATED TO INCOME BUDGETS	£000
Regeneration, Property and Highways	35/39 High Street, Aldershot	Unachievement of service charge income from tenants. Nature of the lease means the Council is unable to recover service charge debt owing from previous year	10,000
	168 High Street, Guildford	Loss of tenant due to financial difficulties resulting in closure of stores. New tenant has been given 'rent-free' period for one year (covered by drawdown from Commercial Reserve)	285,000
	Wellesley House, 10 Eelmoor Road, Farnborough	Favourable variance due to additional income for back-rent from Classic Race Simulators	(10,000)
	Marks and Car Boot Sales	Shortfall in markets income	15,700
		Shortfall in car boot sales income	17,400
Community Maintenance Team	Reduction in income as the Council does not have any current skilled up projects running (offset with a reduction in expenditure)	10,000	
All other income variances within portfolio			(6,400)
Total Income Variances in Major Projects and Property Portfolio			321,700

Total Net Variances in Major Projects and Property Portfolio			501,700
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Operational Services Portfolio - Expenditure		VARIANCES RELATED TO EXPENDITURE BUDGETS	£000
Operations	Pollution and Environmental Control	Additional spend on the A331 Air Quality Project (offset by grant funding)	22,500
	Integrated CCTV	Additional spend on CCTV feasibility project (funded from Service Improvement earmarked reserve)	10,000
	Improvement Grants	Reduction in expenditure for 2019/20 - Parity Trust membership for this year has been funded within monies held by Parity	(5,000)
	Parks and Recreation Grounds	Additional expenditure to reinstate the accessible footpath at Rowhill Copse following works undertaken by Scottish and Southern Electricity to remove electricity pylons (income has been received by SSE to fund these works)	9,850
		Additional budget granted in 2018/19 for tree maintenance included in 2019/20 budget in error	(11,390)
	Car Parks	Reduction in spend on other supplies and services	(2,100)
		Additional spend on Littering and Dog Fouling FPNs as the pilot scheme was extended for six months (offset by additional income)	60,000
		Reduction in spend on card handling fees	(11,600)
		Increase in expenditure on leisure centre user rebates	6,000
	Parking Management	Additional spend on card charges	8,900
	Crematorium	Reduction in spend on ministers fees as the Council no longer provides this service	(6,500)
		Additional revenue costs for the mobile elevation platform (previously a capital project however cost below the capital deminimus levels, thus expenditure must now be categorised as revenue expenditure)	9,500
	Grounds Maintenance	Reduction in spend of Grounds Maintenance due to inventory changes	(12,300)
Domestic Refuse	Reduction in spend due to Uplift Adjustment to SERCO contract	(15,800)	
All other expenditure variances within portfolio			13,400
Total Expenditure Variances in Operational Services Portfolio			75,460

Operational Services Portfolio - Income		VARIANCES RELATED TO INCOME BUDGETS	£000
Operations	Licensing General	Additional premises licences income (of which £6k relates to licence transfers)	(10,000)
	Pollution and Environmental Control	Additional grant income on the A331 Air Quality Project. The grant is to be spent annually over the next 4 to 5 years on the monitoring and evaluation, the balance of funds at year end transferred to an earmarked reserve	(196,500)
	Houses in Multiple Occupation	Reduction in income, this reflects a number of HMO's becoming single dwellings and a reduction in the number living in a property to below five so do not require a licence	14,000
	Improvement Grants	Increase in contribution for support relating to applications for improvements grants	(5,000)
	Parks and Recreation Grounds	Income received from Scottish and Southern Electricity to fund works in respect of the reinstatement of the accessible footpath at Rowhill Copse following works undertaken to remove electricity pylons (corresponding note showing in expenditure)	(9,850)
		Rowhill SANG Developers Contributions received in year, these SANG receipts will be Transferred to the SANG earmarked Reserve from the general fund at year end	(400,300)
	Car Parks	Notional value of issuing 'Free' parking permit to a new voluntary organisation	(5,000)
		Additional income on Littering and Dog Fouling Fixed Penalty Notices (FPNs) as the pilot scheme was extended for six months (offset by additional expenditure)	(61,000)
		Additional season ticket income from businesses who have requested either new or additional permits in year	(72,600)
		Shortfall in Pay and Display income	6,000
	Parking Management	Shortfall in Penalty Charge Notice (fines) due to two vacant Civil Enforcement Officer posts	37,800
		Shortfall in Pay and Display income	19,000
	Crematorium	Shortfall in Penalty Charge Notice (fines) due to two vacant Civil Enforcement Officer posts	50,000
		Reduction in income on ministers fees as the Council no longer provides this service	6,500
	Recycling	Shortfall in cremation fee income	35,700
Reduction in Materials Recovery Facility (MRF) income due to stricter controls with acceptable recycling		9,200	
Additional recycling credit income		(6,250)	
Southwood Community Centre	Additional green waste sales income	(13,800)	
	Reduction in income as the church has relocated out of the Community Centre	6,000	
All other income variances within portfolio			(190)
Total Income Variances in Operational Services Portfolio			(596,290)
Total Net Variances in Operational Services Portfolio			(520,830)

Planning and Economy Portfolio - Expenditure		VARIANCES RELATED TO EXPENDITURE BUDGETS	£000
Economic, Planning and Strategic Housing	Princes Hall	Reduction in spend on firework event budget, this brings the expenditure in line with previous years events	(19,300)
	Planning Policy	Adverse variance on Consultancy. Expenditure on consultants is required as part of the SPA Project and delegated authority was approved at Cabinet on 5th February 2019 for the Head of Economy, Planning and Strategic Housing to approve future expenditure and report through the budget monitoring process (funded from the Planning Delivery Fund Income earmarked reserve and a corresponding variance will be reported on earmarked reserves).	25,995
	Planning Policy	Favourable variance on training expenses. Funding for a post graduate course no longer required. This was due to be funded from the additional 20% Planning Application Income earmarked reserve (9351) and a corresponding variance will be reported on earmarked reserves.	(5,230)
All other expenditure variances within portfolio			250
Total Expenditure Variances in Planning and Economy Portfolio			1,715

Planning and Economy Portfolio - Income		VARIANCES RELATED TO INCOME BUDGETS	£000
Economic, Planning and Strategic Housing	Princes Hall	Reduction in the firework event ticket sales budget - as the event cost is being funded by sponsorship income	39,300
		Firework event sponsorship income	(20,000)
All other income variances within portfolio			(1,500)
Total Income Variances in Planning and Economy Portfolio			17,800

Total Net Variances in Planning and Economy Portfolio	19,515
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Net portfolio Expenditure Variances	281,875
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Net Portfolio Income Variances	(250,990)
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Net Portfolio Variances	30,885
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Additional Information	Earmarked Reserves	128,125
	Net Portfolio Variances excluding Earmarked Reserves	159,010

APPENDIX C

The Supplementary Estimates totalling £2,575,212 for Quarter one 2019/20 (excluding those relating to Earmarked Reserves) are shown below:

Corporate and Democratic Services Portfolio	£000
-Financial Services - Council Tax Benefits	
Enhancements to the Council Tax Scheme hardship fund is likely to create more hardship,	2
Corporate and Democratic Services Portfolio Total	2
Customer Experience and Improvement Portfolio	£000
Customer Experience and Improvement Portfolio Total	0
Major Projects and Property Portfolio	£000
- Regeneration, Property and Highways Service - Building Services Support	
Budget required for a temporary building surveyor	6.373
-Regeneration and Property Services - 168 High Street, Guildford	
Agency letting fees attributable to securing new tenant and paying premium to the sub-tenant to surrender their lease	40
Repairs and maintenance including refurbishment of the second floor offices and improvements and repairs to the office common parts and signage that cannot be recovered through service charges	24
- Regeneration, Property and Highways Service - Frimley 4 Business Park	
Rental income for newly acquired property	-1798.51
- Regeneration, Property and Highways Service - Ashbourne House, Guildford	
Rental income for newly acquired property	-966
- Regeneration, Property and Highways Service - 36-63 Union Street, Aldershot	
Scaffolding required to support high wall with high risk of collapse at 54-56 Union Street. Also need to install props to support the floors that have risk of failure at the same address	43
Major Projects and Property Portfolio Total	-2651.54
Operational Services Portfolio	£000
- Operational Services - Integrated CCTV	
Budget required to carry out feasibility work in order to bring forward a capital scheme for CCTV	10
Operational Services Portfolio Total	10

Planning and Economy Portfolio	£000
-Economy, Planning and Strategic Housing - Town Centre Management	
Approval given to use the Brown Field Government Resource Allocation to support events, (given the current issues with sponsorship) if needed	3.68
-Economy, Planning and Strategic Housing - Planning Conservation	
Budget required to undertake surveys and to review the management plan at Rowhill Nature Reserve. The costs will be covered by a drawdown from the Rowhill Nature Reserve SANG Earmarked Reserve	34.5
Budget required to undertake surveys and to review the management plan at Southwood Woodland. The costs will be covered by a drawdown from the Southwood Woodland SANG Earmarked Reserve	26.15
Planning and Economy Portfolio Total	64.33

Total Supplementary Estimates	-2575.21
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Of which, rental income for Ashbourne House and Frimley 4 Business Park form part of the £3.931m budget savings	2765
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APPENDIX D

Planned Budget Savings by category

Negative supplementary estimates showing as budget savings for 2019/20 of (£3,197,605) and total savings achieved are in 2018/19 shown below:

Savings estimated	2019/20 £000	Savings achieved and built into Q1 budgets £000	Savings still to achieve in year £000
Efficiency savings			
<u>Organisational Redesign</u>			
MARS (2nd round) & restructure	300	20	280
Rushmoor 2020			
	300	20	280
<u>Better Procurement & major contract renewal</u>			
Better Procurement		23	-23
Major contract renewal - Leisure	230	230	0
	230	253	-23
<u>ZBB</u>			
Service reviews - ZBB	151	151	0
	151	160	-9
Income Generation			
Investment in Property - Commercial			
Meads - not in receipt until 19/20	625	0	625
Voyager - not in receipt until 20/21	0	0	0
Ashbourne House - Due to purchase in February	926	966	-40
Frimley Park - not in receipt until 19/20	1,641	1799	-158
	3,191	2,765	426
Reviewing fees, charges and concessions			
Fees and Charges	59	0	59
	59	0	59
Total estimated savings	3,931	3,198	733

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**CAPITAL PROGRAMME MONITORING AND FORECASTING
- POSITION AS AT JULY, 2019****SUMMARY AND RECOMMENDATIONS:****SUMMARY:**

This report informs Members of the latest forecast of the Council's Capital Programme for 2019/20 based on the monitoring exercise carried out during June 2019.

RECOMMENDATION:

Members are requested to:

- i) Members are requested to note the latest Capital Programme position.
- ii) Approve the additional capital requests during 2019/20

1 INTRODUCTION

- 1.1 This report informs Members of the latest forecast regarding the Council's Capital Programme for the first quarter of 2019/20, based on the monitoring exercise carried out during June.

2 BACKGROUND

- 2.1 Financial Services, in consultation with relevant budget officers, carry out regular monitoring of the Capital Programme.
- 2.2 A summary of the overall position is shown in **Appendix A**.

2 CURRENT POSITION

- 3.1 The Council approved the Capital Programme of £70.231m on 21 February 2019.
- 3.2 Based on the June 2019 monitoring exercise Table 1 shows the current approved budget together with the projected actual capital expenditure for the year 2019/20.

Table 1: Analysis of capital expenditure and approved budget 2019/20 £000's

Total approved budget for the year 2019/20	70,231
Additional budget approvals made for the year 2019/20	(31,862)
Slippage from 2018/19	34,012
Total approved budget for 2019/20	72,381
Actual plus commitments as at Quarter 1	29,688
Forecast capital expenditure for the year	72,244
Net favourable variance (against approved budget)	(137)
Slippage/(Pre-spend) to 2020/21	(414)

- 3.2 There are some projects of major financial significance included in the Council's approved Capital Programme for 2019/20. These projects are:
- (a) Aldershot Town Centre Integration and Union Street
 - (b) Civic Quarter development
 - (c) finalisation of a loan to Farnborough International, and,
 - (d) further acquisition of investment properties.
- 3.3 A Portfolio summary of all approved projects is shown at **Appendix A** to this report. This Appendix includes a list of all expenditure and grant/contribution variations that have been approved since Full Council approved the Estimate for 2019/20 on 21 February 2019 for the financial year 2019/20.
- 3.4 The Capital Programme is a significant undertaking for the Council in terms of magnitude and complexity. The scale of slippage into 2019/20 and variation in programme highlights the need for close monitoring and clear project management across the whole Council.
- 3.5 During the year to date actual expenditure including commitments is £29.7m. £42.3m is due to be spent by the year-end, predominantly as part of programmed regeneration and investment property purchases.
- 3.6 Additional approvals of -£31.9m since budget approval relates to funds being drawn forward into 2018/19 to facilitate regeneration and investment property purchases. The timing of any property purchase can be fluid and any movement in the capital programme is reported for approval.
- 3.7 As part of the budget setting process for the 2019/20 capital programme, several items were subject to business cases. The following table sets out the IT and Rushmoor 2020 projects that require approval to proceed:

Table 2: Capital business cases

Project	Service	2019/20 (£000)	Comments
Corporate Finance System - Integra additional modules	Operation & IT	10	Service Improvement - Integra additional modules
Property Asset and Estates Management System	Operation & IT	20	Service Improvement - Purchase of a new system
Online Learning Platform	Operation & IT	11	Service Improvement - One off purchase cost - subject to further investigation - maybe able to use existing online training system used by H & S
Legal System	Operation & IT	20	Service Improvement - Estimate only - subject to business case 2019
Web Site	Modernisation/RBC 2020	90	Service Improvement - Redesign to modern transactional website standards to deliver improved customer experience and requirements of Rushmoor 2020 . Ensure re-platform to cloud
Staff Hub redesign	Modernisation/RBC 2020	15	Service Improvement - To reengineer councils staff hub 1) design agency requirement 2) third party technical support
Love Rushmoor App	Modernisation/RBC 2020	10	Service Improvement - Integration to additional applications (to be defined)
Telephony - call centre upgrade	Modernisation/RBC 2020	15	Service Improvement - Provision of further integration/automation of telephony system with web chat/social media etc.
Mobile working	Modernisation/RBC 2020	15	Service Improvement - Introduction/improvements of mobile solutions for HR, Traffic Management and operational services
Subtotal all BC Projects		206	

3.8 The following are additional approvals requested to facilitate capital projects within 2019/20:

- The Games Hub: An ongoing project for the Council. To enable the project to progress, a further £100k to the capital programme is requested that will be fully funded by the LEP funding. Bringing the total budget to £867k.
- Office 365: The implementation of Office 365 is an important operational project for the Council. In 2018/19 there was a budget for the Office 365 project but no such budget exists in 2019/20. During 2019/20 additional expenditure of £21k has occurred to continue the project. Approval for the additional £21k in 2019/20 is requested.
- Blunden Road Recreation Ground: Section 106 funding for planned playground works at Cove Green has not been received. Section 106 funding is available for playground works at Blunden Road Recreation Ground. Approval is requested for playground works at Blunden Road Recreation Ground of £104K to replace the planned Cove Green works (£150K). The project is to be fully funded from Section 106 contributions.

3.9 **Appendix B** sets out the details in relation to:

1. The significant over/(under) spend variations to date;
2. The major areas of slippage;
3. Material variances in relation to schemes financed by grants/contributions.

3.10 Members are to note the purchase of Voyager House took place in the 2018/19 financial year, with £4.4m being drawn forward into 2018/19 from 2020/21 to facilitate the initial purchase. Further conversion works will be required for the Clinical Commission Group (CCG) to occupy the premises. To facilitate the conversion works the remaining budget in 2020/21 capital programme of £0.5m is required to be drawn forward into 2019/20.

3.11 A detailed report will be brought to Cabinet in the Autumn to clarify the budget required and timings of conversion following further dialogue with the CCG. **Pack Page 31**

4 Revenue effect of Capital Programme

- 4.1 Movement in the capital programme between years will have an effect on interest costs and MRP cost in the year in which budget was allocated.

5 CONCLUSIONS

- 5.1 The Council's 2019/20 Capital Programme is currently forecast to spend £72.244m, £0.137m below the approved budget of £72.381m. The variance and increase in approved budget since approval at Council on 21 February is due to timing differences in property purchases either side of the financial years. Acquisition of property is fluid in nature and future movements resulting from timing of purchases will be regularly reported to members.

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CAPITAL PROGRAMME MONITORING SUMMARY 2019/20

Expenditure	SLIPPAGE FROM 2018/19	ORIGINAL BUDGET 2019/20	ADDITIONAL BUDGET APPROVALS 2019/20	TOTAL APPROVED BUDGET 2019/20	ACTUAL AS AT 21.06.2019	COMMITMENTS AS AT 21.06.2019	ACTUALS PLUS COMMITMENTS	VARIANCE	FORECAST SPEND 2019/20	FORECAST SPEND LESS APPROVED BUDGET	SLIPPAGE TO 2020/21
PORTFOLIO	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
MAJOR PROJECTS AND PROPERTY	33,559	65,056	(31,902)	66,713	29,657	7	29,664	(37,049)	67,292	579	(500)
CORPORATE AND DEMOCRATIC SERVICES	64	1,224	0	1,288	0	0	0	(1,288)	1,257	(31)	0
CUSTOMER EXPERIENCE AND IMPROVEMENT	10	321	0	331	21	51	72	(259)	331	0	55
OPERATIONAL SERVICES	279	3,510	40	3,829	10	170	180	(3,649)	3,144	(685)	31
PLANNING AND ECONOMY	100	120	0	220	0	0	0	(220)	220	0	0
TOTAL	34,012	70,231	(31,862)	72,381	29,688	228	29,916	(42,465)	72,244	(137)	(414)

Variations to Programme Approved 2019/20

	Approved By	Date	£
Original Budget 2019/20 - Various Projects	Full Council	21.02.19	70,230,640
Purchase of Commercial Property advance to 2018/19	Cabinet	05.02.19	Exempt Item
Southwood Golf Course SANG Wetland	Cabinet	05.03.19	40,000
Purchase of Commercial Property advance to 2018/19	Cabinet	05.03.19	Exempt Item
Civic Quarter Farnborough advance to 2018/19	Cabinet	05.03.19	Exempt Item
Slippage from 2018/19 - Various Projects	Cabinet	28.05.19	34,049,040
Prespend of 2019/20 - Various Projects	Cabinet	28.05.19	-36,640
Commercial Property Enhancement	Cabinet	28.05.19	Exempt Item

Total Approved Budget 72,381,510

S106 and Grants & Contributions	SLIPPAGE FROM 2018/19	ORIGINAL BUDGET 2019/20	ADDITIONAL BUDGET APPROVALS 2019/20	TOTAL APPROVED BUDGET 2019/20	FORECAST S106 AND GRANTS & CONT'S AS AT 21.06.2019	VARIANCE
PORTFOLIO	£'000	£'000	£'000	£'000	£'000	£'000
MAJOR PROJECTS AND PROPERTY	(1,490)	(8,702)	(67)	(10,259)	(10,337)	(78)
CORPORATE AND DEMOCRATIC SERVICES	0	0	0	0	0	0
CUSTOMER EXPERIENCE AND IMPROVEMENT	0	0	0	0	(18)	(18)
OPERATIONAL SERVICES	(184)	(2,570)	(20)	(2,774)	(2,131)	643
PLANNING AND ECONOMY	(100)	0	0	(100)	(100)	0
TOTAL	(1,774)	(11,272)	(87)	(13,133)	(12,586)	547

Variations to Programme Approved 2019/20

	Approved By	Date	£
Original Budget 2019/20 - Various Projects	Full Council	21.02.19	-11,271,670
Southwood Golf Course SANG Wetland	Cabinet	05.03.19	-20,000
Slippage from 2018/19 - Various Projects	Cabinet	28.05.19	-1,792,200
Prespend of 2019/20 - Various Projects	Cabinet	28.05.19	17,690
Commercial Property Enhancement	Cabinet	28.05.19	Exempt Item

Total Approved Budget -13,133,180

APPENDIX B

Over/Underspend, slippage and material variances in relation to schemes financed by grants/contributions.

1 The significant over/(under) spend variations to date are as follows:

Scheme	Explanation	Over / (Under) Spend £000s
FLEXIBLE USE OF CAPITAL RECEIPTS	No activity to report on planned projects, £30,590 of capital receipts which have been realised for flexible use schemes that have not been assigned against a specific project.	(31)
COUNCIL OFFICES Accommodation and upgrades	Spend on the Council Offices boiler replacement. Boiler replacement is likely to be completed early September.	18
REGENERATION The Games Hub	A variation to the capital programme of £100k is requested (to be fully funded by the LEP) to bring the overall budget to £867k.	100
IMPROVEMENT GRANTS Disabled facility grant (Mandatory)	At the time the original budget was set the better care fund for 2019/20 was unknown. Forecast overspend is to align with actual better care fund to be received.	78
PARKS AND OPEN SPACES Ivy Road Sports Pavilion	Project discontinued in 2018/19, net effect is nil as the project was to be fully funded from grants and contributions	(610)
PARKS AND OPEN SPACES Moor Road Recreation Ground Development	Forecast is less than original budget due to a revision in the project. Decision from Sport England on 10th July for funding bid is pending, and cabinet report seeking permission to proceed with project assuming successful bid to Sport England to follow.	(72)
PLAYGROUNDS Cove Green	Forecast spend has been set based upon the proposed site being Blunden Road instead of Cove Green. Approval for £104k budget for Blunden Road is requested in the main report.	(46)
COUNCIL OFFICES Co-location – Relocation of Voluntary Groups	Provisional outturn 2018/19 reported a £19k overspend on this project, with no budget slippage to 2019/20 and a further £10k overspend needs to be declared for expenditure in 2019/20 giving the overall overspend over the two financial years of £29k. There is no further expenditure to be incurred and the project is now	10

	complete.	
COMPUTER SYSTEMS Office 365	In 2018/19 there was a budget for the Office 365 project, but no such budget exists in 2019/20. Expenditure of £21k has occurred related to Office 365. Approval for the spend in 19/20 has been requested within the report	21
INVESTMENT PROPERTIES 168 High Street Guildford	Forecast spend is lower as a result of the quotations under budgeted amount.	(22)

- 2 The major areas of slippage/(Pre-spend) identified to date which are included within the (Appendix A) net increase in spend of £414,000 against the approved Capital Programme are provided in the table that follows:

Scheme	Explanation	Slippage / (Pre-spend) to 2019/20 £000s
INVESTMENT PROPERTIES Voyager House	Remaining 2020/21 capital budget drawn forward into 2019/20	(500)
NEW DEPOTS Hawley Lane Development Works	Architects services have been employed but some budget slippage is anticipated.	31
COMPUTER SYSTEMS Council Website	Project is in the feasibility stage with some work expected to commence in 2019/20. A business case is estimated to be presented for approval around Q3.	55

- 3 The material variances in relation to schemes financed by grants/contributions are as follows:

Scheme	Explanation	Grant funding £000s
IMPROVEMENT GRANTS Disabled facility grant (Mandatory)	At the time the original budget was set the better care fund for 2019/20 was unknown. Forecast over achievement of grant is to align with actual better care fund to be received.	(78)
COUNCIL OFFICES Accommodation and upgrades	Spend on the Council Offices boiler replacement. Boiler replacement is likely to be completed early September and is to be funded from the Service	(18)

	Improvement Fund.	
REGENERATION The Games Hub	A variation to the capital programme of £100k has been requested as part of this report, this is to be funded from a LEP grant.	(100)
PARKS AND OPEN SPACES Ivy Road Sports Pavilion	Project discontinued in 2018/19, net effect is nil as the project was to be fully funded from grants and contributions	610
PARKS AND OPEN SPACES Moor Road Recreation Ground Development	Grants and contributions forecast reduced in line with forecast expenditure due to the project being scaled down.	72
PLAYGROUNDS Cove Green	Forecast spend has been set based upon the proposed site being Blunden Road instead of Cove Green. Approval for £104k budget for Blunden Road is requested in the main report.	46
INVESTMENT PROPERTIES 168 High Street Guildford	Forecast spend is lower as a result of the quotations under budgeted amount.	22

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CABINET
20 August 2019

COUNCILLOR MARTIN TENNANT
MAJOR PROJECTS AND PROPERTY
PORTFOLIO HOLDER

KEY DECISION? NO

REPORT NO. RP1914

REGENERATING RUSHMOOR 2019/20 - QUARTER 1 PROGRESS REPORT

SUMMARY AND RECOMMENDATIONS:

This paper sets out the progress on the 'Regenerating Rushmoor' programme for the first quarter of 2019/20.

The Cabinet is asked to consider the progress made towards delivering the 'Regenerating Rushmoor' programme, and to note key activities expected to take place over the coming months.

1. INTRODUCTION

- 1.1. This paper provides a progress report for the 'Regenerating Rushmoor' programme for the first quarter of 2019/20.

2. BACKGROUND

- 2.1. Cabinet established the 'Regenerating Rushmoor' programme in June 2018 to enable delivery of the Council's regeneration ambitions. The programme delivery is a partner co-ordinated approach addressing economic and place-making challenges and opportunities across the Borough. It directly addresses the 'Place' priorities in the Council Plan, in particular "*driving forward with the regeneration of Aldershot and Farnborough town centres*".
- 2.2. The programme sets out a vision for the town centres in 2028:

"In 2028 the town centres of Aldershot and Farnborough will have a compelling offer and be vibrant and vital - they will have experienced a significant transformation and renaissance. With prosperous economies, they will be key destinations for residents, visitors, employers and investors. High-quality mixed-use redevelopment is offering an attractive environment with a distinctive retail, leisure, cultural, employment and residential offer. Aldershot and Farnborough town centres will be places that people are proud of and want to visit and spend their time and money in – whether by day or in the evening. Catering for everyone, they will offer a dynamic programme of cultural events, markets and activities building upon their unique heritage and histories. They will have strong reputations as family friendly town centres that positively complement their respective global brands'.

3. PROGRESS THIS QUARTER

- 3.1. The programme is overseen by the Regenerating Rushmoor Steering Group that drives and steers the key projects within the programme. Appendix 1 of this paper provides a detailed progress report on all projects within the programme and to the end of Quarter 1 2019/20 (April to June).
- 3.2. The Cabinet is asked to note the following programme highlights for this quarter:

Galleries & High St Car Park (Project A1)

- 3.3. On the 28th May, Cabinet approved in principle the disposal of the Council's land interests in the High Street multi-storey car park and to take a new long-term lease on a new 250 space car park within the proposed redevelopment. The Council commissioned an independent valuation of the existing/proposed assets in order to confirm best consideration was being achieved with the outcome of the report expected in early Quarter 2. On the basis that best consideration is achieved, the Council will proceed with a formal development agreement with the developer, Shaviram Aldershot Limited.
- 3.4. *The developer undertook a pre-application public consultation on their emerging proposals for approx. 600 new apartments, 30,000sqft of commercial space, a public square and 250 space public car park during July 2019, the outcomes of which will be reported on in the next quarterly monitoring report.*

Civic Quarter (Project F1)

- 3.5. The Council completed the acquisition of the former police station site from Homes England in April 2019. The Rushmoor Development Partnership appointed LDA Design to undertake the masterplan for this scheme. LDA Design are a consultancy of urban designers, landscape architects and their mission is to create great places. Their experience covers projects at all scales, including one of London's most complex projects: the creation of Queen Elizabeth Olympic Park.

Invincible Road (Project F3)

- 3.6. Planning permission was granted for this scheme to create a new vehicular access/egress between Elles Road and Invincible Road (adopted highway) on 30th May 2019. The scope of works is currently out to tender and the project is expected to be on site during Quarter 3.

4. OVERSIGHT & DELIVERY

Rushmoor Development Partnership

- 4.1. The Rushmoor Development Partnership continues to make good progress, developing key strategic relationships, in order to ensure the successful delivery of regeneration projects across the Borough. Alongside a number of key professional appointments, a highlight in this quarter was Cabinet approval for the Rushmoor Development Partnership's Business Plan.
- 4.2. *The Business Plan subsequently received Full Council approval at the 25th July 2019 meeting.*

5. IMPLICATIONS

Risks

- 5.1. The establishment of the Rushmoor Development Partnership has reduced the risk that the Council would not be able to deliver its regeneration ambitions.
- 5.2. The monitoring document at Appendix 1 sets out a summary of the key risks and mitigating risk factors associated with each project. The risk register is continuously monitored and reviewed throughout the duration of Regenerating Rushmoor programme.

Legal Implications

- 5.3. There are no additional legal implications arising from this quarterly monitoring report.

Financial and Resource Implications

- 5.4. There are no additional finance and resource implications arising from this quarterly monitoring report.

Equalities Impact Implications

- 5.5. There are no additional equalities impact implications arising from this quarterly monitoring report.

6. CONCLUSION

- 6.1. Cabinet is requested to note the progress achieved.

Background documents:

Cabinet report – Regenerating Rushmoor Programme 29 May 2018

Contact details:

Report Authors:

Regeneration Programme Manager

Michelle McNally michelle.mcnally@rushmoor.gov.uk 01252 398464

Executive Head of Regeneration and Property:

Paul Brooks paul.brooks@rushmoor.gov.uk 01252 39

APPENDIX 1- REGENERATING RUSHMOOR PROGRESS SUMMARY 30 JUNE 2019

A1: Galleries & High Street Car Park	Lead Officer: Regeneration Delivery Manager		RAG	Q1 - A	Q2 - A	Q3 - R	Q4 - R																														
<p>Project Description & Key Deliverables</p> <p>Residential-led town centre regeneration scheme providing new homes alongside new ground floor commercial uses by 2025.</p> <p>Funding identified:</p> <p>£2.4m HIF (SANGs)</p> <p>£1m HIF (sewer diversion)</p>			<p>RAG Status explanation</p> <ul style="list-style-type: none"> • Policy compliant parking scheme being prepared • Transfer of car park required before HIF contract can be signed • Work ongoing to deliver SANG 																																		
<table border="1" data-bbox="392 767 1704 1072"> <thead> <tr> <th data-bbox="392 767 757 810">Key Milestones</th> <th data-bbox="757 767 909 810">Jan</th> <th data-bbox="909 767 1050 810">Feb</th> <th data-bbox="1050 767 1205 810">March</th> <th data-bbox="1205 767 1346 810">April</th> <th data-bbox="1346 767 1478 810">May</th> <th data-bbox="1478 767 1704 810">June</th> </tr> </thead> <tbody> <tr> <td data-bbox="392 810 757 879">Heads of terms finalised</td> <td data-bbox="757 810 909 879">◆</td> <td colspan="5" data-bbox="909 810 1704 879">→ July 19</td> </tr> <tr> <td data-bbox="392 879 757 999">Signing of agreement between RBC and Shaviram Ltd for the surrender and lease back of the multi-story</td> <td colspan="5" data-bbox="757 879 1346 999"></td> <td data-bbox="1346 879 1478 999">◆</td> <td data-bbox="1478 879 1704 999">→ July 19</td> </tr> <tr> <td data-bbox="392 999 757 1072">Planning application submitted</td> <td colspan="3" data-bbox="757 999 1050 1072"></td> <td data-bbox="1050 999 1205 1072">◆</td> <td colspan="3" data-bbox="1205 999 1704 1072">→ Sept 19</td> </tr> </tbody> </table>								Key Milestones	Jan	Feb	March	April	May	June	Heads of terms finalised	◆	→ July 19					Signing of agreement between RBC and Shaviram Ltd for the surrender and lease back of the multi-story						◆	→ July 19	Planning application submitted				◆	→ Sept 19		
Key Milestones	Jan	Feb	March	April	May	June																															
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Signing of agreement between RBC and Shaviram Ltd for the surrender and lease back of the multi-story						◆	→ July 19																														
Planning application submitted				◆	→ Sept 19																																
<p>Key actions progressed over last period:</p> <ul style="list-style-type: none"> • HIF funding – conditional offer • Work ongoing to deliver SANG • Public consultation • Parking issues resolved 				<p>Key actions to be progressed over next period:</p> <ul style="list-style-type: none"> • The council is responding to funding conditions • Work ongoing to deliver SANG • Pre planning app, public consultation closing on the 26th July • Monitor & review transitional planning 																																	
<p>GREEN</p> <p>On track to deliver to plan and budget</p>		<p>AMBER</p> <p>Some concerns but corrective action in hand</p>			<p>RED</p> <p>Significant issues/ concerns requiring attention</p>																																

Key Risks	Initial Rating	Mitigating Actions	Residual Rating
The developer may not be able to deliver a policy compliant scheme	R	In addition to the 1 for 1 parking, the developer has agreed to provide 250 parking spaces on the existing site.	G
The Council will be entering into a Developer Agreement that will potentially result in the loss of an asset (car park) from the outset of the development. RBC needs to be satisfied that the project is viable and will be delivered	R	Undertake due diligence prior to entering into any developer agreement	G
HIF funding may not be secured	R	Conditional offer received and work in progress to comply with conditions	G

<p>GREEN On track to deliver to plan and budget</p>	<p>AMBER Some concerns but corrective action in hand</p>	<p>RED Significant issues/ concerns requiring attention</p>
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A2: Union Street East	Lead Officer: Regeneration Delivery Manager	RAG	Q1 - A	Q2 - A	Q3 - A	Q4 - A
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<p>Project Description & Key Deliverables</p> <p>Mixed use, residential-led redevelopment to provide new homes and ground floor town centre uses within the heart of the town centre by 2021.</p> <p>Funding identified:</p> <ul style="list-style-type: none"> £5m HIF (SANG, car parking, on-site infrastructure) £1.1m EM3 LEP 	<p>RAG Status explanation</p> <ul style="list-style-type: none"> Work in progress to comply with HIF funding conditions Site acquisition challenging <div style="border: 1px solid green; padding: 10px; text-align: center;"> <p>Project to be taken forward by Rushmoor Development Partnership</p> </div>
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Key Milestones	Jan	Feb	March	April	May	June
HIF funding conditions met	—————▶					▶ July 19
LEP funding secured	—————			—————▶		▶ July 19
Site acquisition	—————▶					▶ June 19
Scheme developed and planning application submitted	—————▶					▶ July 19

<p>Key actions progressed over last period:</p> <ul style="list-style-type: none"> HIF funding progressed and expected to be secured LEP funding business case prepared Work ongoing to deliver SANG 	<p>Key actions to be progressed over next period:</p> <p>HIF Funding conditional offer received. The Council is in the process of responding to the conditions submitted Negotiations to acquire other properties ongoing</p>
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Key Risks	Initial Rating	Mitigating Actions	Residual Rating
GREEN On track to deliver to plan and budget	AMBER	RED	Significant issues/ concerns requiring attention

Regenerating Rushmoor Programme – Quarter 1, 2019/20

Scheme continues to be unviable	R	Seek further funding opportunities Delivery through Rushmoor Development Partnership	G
EIF funding may not be secured	R	Conditional offer received and work in progress to comply with conditions	G
Unable to acquire all properties by consent – means comprehensive scheme not possible and significant delays if CPO required	R	Negotiating	A

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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A3: The Station & surrounding area, including Windsor Way	Lead Officer: Principal Engineer	RAG	Q1 - R	Q2 - A	Q3 - A	Q4 - A
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Project Description & Key Deliverables

Public realm improvements to the railway station forecourt to include a revised public transport interchange and the redevelopment of the bus station site for a mixed-use development

- New station forecourt by 2020
- 30 new homes/commercial space by 2022

Funding identified:

£900k EM3 LEP £180k HCC £100k NSIP

£620k RBC £220k (Windsor Way) HCC

RAG Status explanation

- Planning permission granted for demolition of existing bus station and redevelopment of site
- Awaiting information from HCC to progress project

Key Milestones	Jan	Feb	March	April	May	June
Approach agreed	◆	→			◆	
Agreement with LEP finalised	→	→	→	→	→	→ Aug 19
Detailed design	→	→	→	→	→	→
Consultation	→	→	→	→	→	→

Key actions progressed over last period:

- Plan established for the forecourt and associated works by agreement of HCC by splitting the works phase 1 Windsor Way (RBC delivering phase 1) & phase 2 Forecourt works (HCC delivering phase 2)

Key actions to be progressed over next period:

- Tender to procure contractor for phase 1 & 2 works
- Start onsite for Windsor Way works
- Finalise LEP agreement

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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Regenerating Rushmoor Programme – Quarter 1, 2019/20

<ul style="list-style-type: none"> Agreed Design of phase 1 works 		<ul style="list-style-type: none"> Stakeholder consultation 									
<table border="1"> <thead> <tr> <th data-bbox="94 311 974 383">Key Risks</th> <th data-bbox="974 311 1115 383">Initial Rating</th> <th data-bbox="1115 311 1787 383">Mitigating Actions</th> <th data-bbox="1787 311 1980 383">Residual Rating</th> </tr> </thead> <tbody> <tr> <td data-bbox="94 383 974 461">Public sensitivities in relation to scheme</td> <td data-bbox="974 383 1115 461" style="background-color: red; color: black; text-align: center;">R</td> <td data-bbox="1115 383 1787 461">Implement communications strategy to address concerns</td> <td data-bbox="1787 383 1980 461" style="background-color: green; color: black; text-align: center;">G</td> </tr> </tbody> </table>				Key Risks	Initial Rating	Mitigating Actions	Residual Rating	Public sensitivities in relation to scheme	R	Implement communications strategy to address concerns	G
Key Risks	Initial Rating	Mitigating Actions	Residual Rating								
Public sensitivities in relation to scheme	R	Implement communications strategy to address concerns	G								

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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A5: The Games Hub	Lead Officer: Regeneration Consultant	RAG	Q1 - G	Q2 - G	Q3 - A	Q4 - A
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<p>Project Description & Key Deliverables</p> <p>Grow the games sector in Aldershot by creating a world class 5G enabled Games Hub (first in the UK) and potentially locate within heritage building.</p> <p>Funding secured:</p> <p>£867k - LEP; £40k - RBC</p>	<p>RAG Status explanation</p> <ul style="list-style-type: none"> • Heads of terms still being negotiated • Additional bat survey required prior to planning application • LEP funding agreement yet to be signed
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Key Milestones	Jan	Feb	March	April	May	June	
LEP funding secured	—————					▶ Aug 19	
Works designed and tendered		◆	—————				▶ Aug 19
Planning apps etc submitted		◆	—————				▶ July 19

<p>Key actions progressed over last period:</p> <ul style="list-style-type: none"> • Licence and undertaking with HCC for opening up work agreed • Negotiating heads of terms • State Aid Deed drafted 	<p>Key actions to be progressed over next period:</p> <ul style="list-style-type: none"> • Negotiating heads of terms - ongoing • Finalise LEP funding, currently with solicitors • Listed Building application to be finalised and schedule of works tender to be completed.
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Key Risks	Initial Rating	Mitigating Actions	Residual Rating
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GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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Regenerating Rushmoor Programme – Quarter 1, 2019/20

Costs exceed budget – both for building works and business plan	A	Close attention to specification and attempt to secure other funding contributions	G
Bats assumed present – Phase 1 works reveals no presence of bats but building has high potential to support bats therefore assume present	R	Revise programme and secure approval of all key stakeholders	A
Heads of Terms not satisfactorily agreed	R	Discussions with affected parties ongoing	A

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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A6: Parsons Barracks	Lead Officer: Regeneration Delivery Manager	RAG	Q1 - N	Q2 - N	Q3 - N	Q4 - A																					
<p>Project Description & Key Deliverables</p> <p>Develop options for this site and adjoining land associated with Aldershot Football Club – could include student accommodation, new homes, offices, hotel etc</p> <p>Funding identified:</p> <p>None</p>		<p>RAG Status explanation</p> <ul style="list-style-type: none"> Issues around site access and displacement of parking <div style="border: 1px solid green; padding: 5px; text-align: center;"> <p>Project to be taken forward by Rushmoor Development Partnership</p> </div>																									
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Key Milestones	Jan	Feb	March	April	May	June																					
Investment partnership established																											
RDP Business Plan delivered						June 19																					
<p>Key actions progressed over last period:</p> <ul style="list-style-type: none"> Meetings held with interested parties including RBC planning Business Plan approved by Cabinet (June) 		<p>Key actions to be progressed over next period:</p> <ul style="list-style-type: none"> Further work to be undertaken with Rushmoor Development Partnership Land disposal Valuation to be agreed 																									
<p>GREEN</p> <p>On track to deliver to plan and budget</p>			<p>AMBER</p> <p>Some concerns but corrective action in hand</p>		<p>RED</p> <p>Significant issues/ concerns requiring attention</p>																						

<p>GREEN On track to deliver to plan and budget</p>	<p>AMBER Some concerns but corrective action in hand</p>	<p>RED Significant issues/ concerns requiring attention</p>
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A7: High Street Bus Interchange	Lead Officer: Principal Engineer	RAG	Q1 - A	Q2 - A	Q3- A	Q4 - A
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<p>Project Description & Key Deliverables</p> <p>Provision of new bus stops between Wellington St and Short Street, including customer information centre and staff welfare facilities</p> <p>Provides Gold Priority route 1 improvements linking Farnborough Aldershot and North Camp</p> <p>Funding identified:</p> <p>£60k LEP</p>	<p>RAG Status explanation</p> <ul style="list-style-type: none"> Project to be driven by Union St East development and Railway Station
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Key Milestones	Jan	Feb	March	April	May	June
Detailed design of highway infrastructure	→					
Develop temporary bus facility location plans including shelter infrastructure	→					

<p>Key actions progressed over last period:</p> <ul style="list-style-type: none"> Alternative approach to project delivery for Railway Station agreed with partners Union St East scheme still being developed 	<p>Key actions to be progressed over next period:</p> <ul style="list-style-type: none"> Detailed design of highway infrastructure Develop temporary bus facility location plans including shelter infrastructure
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GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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Key Risks	Initial Rating	Mitigating Actions	Residual Rating
Stagecoach do not agree interim arrangements	A	Continue dialogue to develop solution that works	G
HCC do not approve scheme	A	Design will be developed to County standards and in conjunction with HCC	G

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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A8: Aldershot Town Centre Strategy	Lead Officer: Head of Economy, Planning & Strategic Housing	RAG	Q1	Q2	Q3	Q4 - N
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<p>Project Description & Key Deliverables</p> <p>Develop a town centre strategy to maintain the vibrancy of the town centre during the period of regeneration works and ensure the sustained health of the town centre in the longer term</p> <p>Funding identified:</p>	<p>RAG Status explanation</p> <ul style="list-style-type: none"> New project
--	--

Key Milestones	Jan	Feb	March	April	May	June
Develop transition plan				→		
Develop Town Centre Strategy				→		

<p>Key actions progressed over last period:</p> <ul style="list-style-type: none"> Parking Study Internal workshop on priorities held. Aldershot Task Force- stakeholder has been established 	<p>Key actions to be progressed over next period:</p> <ul style="list-style-type: none"> Review Parking Study Priority actions to be developed for next phase of the plan. Develop town centre strategy further Continue to engage with the public and stakeholders
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Key Risks	Initial Rating	Mitigating Actions	Residual Rating
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GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
--	---	--

Regenerating Rushmoor Programme – Quarter 1, 2019/20

Current regeneration plans are unable to achieve turn round in Town Centre	A	Town Centre Strategy identifies any gaps in current plans and develops broader planning, economic and community response to address any shortfall	A
Unable to maintain sufficient footfall in Aldershot Town centre during regeneration leading to further failure of businesses and negative spiral of decline	R	Ensure transition plan is as effective as possible and targeted on key activities	R

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
--	---	--

F1: Civic Quarter	Lead Officer: Regeneration Delivery Manager	RAG	Q1 - A	Q2 - A	Q3 - A	Q4 - A																												
<p>Project Description & Key Deliverables</p> <p>Mixed-use development that re-provides for existing community/civic uses with new uses that will enhance the town centre and improve connectivity to the Business Parks.</p> <p>Funding identified:</p> <p>Investment Partner</p>		<p>RAG Status explanation</p> <ul style="list-style-type: none"> Master planning incomplete <div style="border: 1px solid green; padding: 10px; text-align: center;"> <p>Project to be taken forward by Rushmoor Development Partnership</p> </div>																																
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Public engagement			—————→		→ ◆																													
Scheme development	—————→					→																												
<p>Key actions progressed over last period:</p> <ul style="list-style-type: none"> Public engagement and further engagement with stakeholders around vision for the Civic Quarter site Architect appointed to masterplan Acquisition of police station site completed 		<p>Key actions to be progressed over next period:</p> <ul style="list-style-type: none"> Review public consultation activities Closure of Elles Hall managed Complete masterplan 																																
<p style="text-align: center;">GREEN</p> <p>On track to deliver to plan and budget</p>		<p style="text-align: center;">AMBER</p> <p>Some concerns but corrective action in hand</p>			<p style="text-align: center;">RED</p> <p>Significant issues/ concerns requiring attention</p>																													

Key Risks	Initial Rating	Mitigating Actions	Residual Rating
Elles Hall – negative publicity resulting from closure	R	Put in place comms strategy and key messages	G
Development of site may come forward in piecemeal way	R	Engage with partners and maintain dialogue	G

F2: Farnborough Transport Package	Lead Officer: HCC	RAG	Q1 - A	Q2 - G	Q3 - G	Q4 - A
<p>Project Description & Key Deliverables</p> <p>Lynchford Road Farnborough - Localised widening to improve traffic flow and reduce journey times. Improvement to connectivity between M3 and the new Exhibition Centre</p> <p>A325 Corridor improvements - Various schemes yet to be developed</p> <ul style="list-style-type: none"> March 2020 - completion <p>Funding identified:</p> <p>Farnborough Growth Package, LEP funded</p>		<p>RAG Status explanation</p> <ul style="list-style-type: none"> Approval to progress Lynchford Rd preferred scheme given by HCC in January 2019 but deliberations continuing due to objections received during consultation <div style="border: 1px solid green; padding: 10px; margin: 10px 0; text-align: center;"> <p>Project to be delivered by Hampshire County Council</p> </div>				

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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Regenerating Rushmoor Programme – Quarter 1, 2019/20

Key Milestones	Jan	Ma	Dec	Jan	Feb	Mar
Detailed design signed off	—————▶			—————▶		
Public consultation completed					◆	
Contractor appointed	—————▶			—————▶		

Key actions progressed over last period:

- Public consultation
- Lynchford Road – development of detailed design
- HCC funding agreement with LEP progressing

Key actions to be progressed over next period:

- Lynchford Road – detailed design signed off
- Contractor appointed

Key Risks	Initial Rating	Mitigating Actions	Residual Rating

GREEN

On track to deliver to plan and budget

AMBER

Some concerns but corrective action in hand

RED

Significant issues/ concerns requiring attention

3: Invincible Road	Lead Officer: Principal Engineer	RAG	Q1 - A	Q2 - R	Q3 - G	Q4 - G
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<p>Project Description & Key Deliverables</p> <p>Improved access egress from Invincible Road onto Elles Road</p> <p>Funding secured:</p> <p>£100 – 150k s106 funding from HCC</p>	<p>RAG Status explanation</p> <ul style="list-style-type: none"> Release of land agreed Planning application submitted
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Key Milestones	Jan	Feb	March	April	May	June
Legal agreements completed	—————▶					▶ Aug 19
Planning application submitted			◆	◆	—————▶	
Commence on site			◆	—————▶		

<p>Key actions progressed over last period:</p> <ul style="list-style-type: none"> Agreement to release of land Planning granted 	<p>Key actions to be progressed over next period:</p> <ul style="list-style-type: none"> Appoint contractor, currently out to tender Finalise lease agreements
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Key Risks	Initial Rating	Mitigating Actions	Residual Rating
Planning application refused	R	Initial conversations with planning are positive	G

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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<p>GREEN On track to deliver to plan and budget</p>	<p>AMBER Some concerns but corrective action in hand</p>	<p>RED Significant issues/ concerns requiring attention</p>
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4: Farnborough Town Centre - The Meads	Lead Officer: Property Manager	RAG	Q1 - A	Q2 - A	Q3 - A	Q4 - A
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<p>Project Description & Key Deliverables</p> <p>Purchase of Phases 1 & 2 and development of Block 3</p> <p>Completion of mixed-use Town Centre Scheme providing commercial floorspace, new homes and access to car parking</p>	<p>RAG Status explanation</p> <ul style="list-style-type: none"> Negotiations to purchase Phases 1 & 2 protracted Revised planning application for Phase 3 being determined
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Key Milestones	Jan	Feb	March	April	May	June	
Purchase of phases 1 & 2		◆	→				
Planning application determined			◆	→			April 19

<p>Key actions progressed over last period:</p> <ul style="list-style-type: none"> Negotiations to purchase Phases 1 & 2 continue Planning for Block 3 granted 	<p>Key actions to be progressed over next period:</p> <ul style="list-style-type: none"> Completion and approval for Blocks 1 & 2 Awaiting for S106 agreement for Block 3
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Key Risks	Initial Rating	Mitigating Actions	Residual Rating
Phase 3 construction does not start according to agreed timescales	A	Maintain dialogue. Consider use of step in rights	G

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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F5: Union St West / Farnborough Main	Lead Officer: Regeneration Delivery Manager		RAG	Q1	Q2	Q3	Q4 - A																					
Project Description & Key Deliverables Looking at feasibility for use of this site for new homes			RAG Status explanation <div style="border: 1px solid green; padding: 10px; text-align: center;"> Project to be taken forward by Rushmoor Development Partnership </div>																									
<table border="1"> <thead> <tr> <th data-bbox="403 544 786 592">Key Milestones</th> <th data-bbox="786 544 943 592">Jan</th> <th data-bbox="943 544 1084 592">Feb</th> <th data-bbox="1084 544 1234 592">March</th> <th data-bbox="1234 544 1384 592">April</th> <th data-bbox="1384 544 1525 592">May</th> <th data-bbox="1525 544 1675 592">June</th> </tr> </thead> <tbody> <tr> <td data-bbox="403 592 786 667">Investment partnership established</td> <td></td> <td style="text-align: center;"></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td data-bbox="403 667 786 715">RDP Business Plan delivered</td> <td colspan="5" style="text-align: center;">  </td> <td style="text-align: center;">June 19</td> </tr> </tbody> </table>								Key Milestones	Jan	Feb	March	April	May	June	Investment partnership established							RDP Business Plan delivered						June 19
Key Milestones	Jan	Feb	March	April	May	June																						
Investment partnership established																												
RDP Business Plan delivered						June 19																						
Key actions progressed over last period: <ul style="list-style-type: none"> • Meetings held with interested parties • Pre-application discussions held with the Council • Feasibility issues to dovetail with RDP Business Plan 			Key actions to be progressed over next period: <ul style="list-style-type: none"> • Further work to be undertaken with Rushmoor Development Partnership • Feasibility/Car Park study • Explore options to resolve car parking capacity 																									

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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6: Farnborough North / Hawley Lane	Lead Officer: Property Manager	RAG	Q1	Q2	Q3	Q4 - N
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Project Description & Key Deliverables	RAG Status explanation
to look at options for the Farnborough North and Hawley Lane sites including improving pedestrian safety in partnership with Network Rail	New project

Key Milestones	Oct	Nov	Dec	Jan	Feb	Mar
Develop initial design				—	—	—
Site acquisition				—	—	—

Key actions progressed over last period:	Key actions to be progressed over next period:
<ul style="list-style-type: none"> Meetings held with interested parties including Network Rail 	<ul style="list-style-type: none"> Progress initial design phase Continue negotiations with interested parties

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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B1: Right Homes, Right Places	Lead Officer: Strategy and Enabling Manager	RAG	Q1 - A	Q2 - A	Q3 - A	Q4 - A
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Project Description & Key Deliverables To set up a housing company to support the provision of well-designed and appropriately located homes in sufficient numbers to meet the needs of our residents and support the economic future of the borough.	RAG Status explanation <ul style="list-style-type: none"> Principle of Housing Company established but incorporation of company and business plan yet to be completed
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Key Milestones	Oct	Nov	Dec	Jan	Feb	Mar
Establishment of Housing Company approved			◆	→		◆
Site options appraisal			◆	→		▶ Aug 19
Develop Business Plan					→	▶ Sept 19

Key actions progressed over last period: <ul style="list-style-type: none"> Shadow Board Meetings arranged Internal Training Programme established for Company Directors Research for business plan 	Key actions to be progressed over next period: <ul style="list-style-type: none"> Finalise detail on first 4 sites for the Business Plan Finalise Cabinet papers for 17 Sept Cabinet and 3 October Council
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Key Risks	Initial Rating	Mitigating Actions	Residual Rating
Incurring abortive costs	A	Quantify level of possible costs. Account for in a holding account pending transfer of sites to housing company.	G
Sites may drop out of the portfolio due to ground conditions, neighbour objections, viability issues etc. The risk that the portfolio falls below the minimum number of properties required to maintain a viable financial case.	R	Review model if sites fall out of portfolio, decide whether to continue or terminate. Seek replacement sites.	A

GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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Regenerating Rushmoor Programme – Quarter 1, 2019/20

The appraisals using “real” figures might highlight viability issues	R	Decide whether to continue or terminate. Achieve cost savings or increase in value	A
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GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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B3: Southwood SANG	Lead Officer: Regeneration Programme Manager	RAG	Q1	Q2	Q3 - G	Q4 - G
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<p>Project Description & Key Deliverables</p> <p>This project will manage the transition of Southwood Golf Course to a SANG of sufficient size to enable the delivery of the Council's regeneration programme and to meet the requirement in the Rushmoor Local Plan. It will also consider, evaluate and recommend supplementary uses for the site and associated buildings, and, where agreed, implement those uses.</p> <p>Funding secured:</p> <p>£90k from Environment Agency for Phase 2</p> <p>SANGs expenditure to be offset by developer contributions</p>	<p>RAG Status explanation</p> <ul style="list-style-type: none"> Plans to open Phase 1 (western side) in time to facilitate future regeneration planning applications expected in June/July progressing and options for Phase 2 under consideration
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Key Milestones	Jan	Feb	March	April	May	June
Site returned to RBC		◆				
Options considered		—————→				
Phase 1 (western side) becomes available as SANG				—————→ Aug 19		
Phase 2 (eastern side) – EA feasibility study						—————→

<p>Key actions progressed over last period:</p> <ul style="list-style-type: none"> Planning application for car park submitted Legal agreement with EA signed Fencing installed (Western Side) 	<p>Key actions to be progressed over next period:</p> <ul style="list-style-type: none"> Car park works complete Evaluate options for supplementary uses Procurement for feasibility study on wetland creation
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GREEN On track to deliver to plan and budget	AMBER Some concerns but corrective action in hand	RED Significant issues/ concerns requiring attention
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Key Risks	Initial Rating	Mitigating Actions	Residual Rating
Disagreement on additional uses to include on the site may delay the delivery of the SANG	A	Project to be structured to deliver SANG as primary objective. Additional uses will be assessed and any delivery will be subsequent to the SANG	G
Vacant site may attract unauthorised encampments	R	Car park secured with concrete bollards and ditch dug to protect site at Lvely Road entrance	G

GREEN

On track to deliver to plan and budget

AMBER

Some concerns but corrective action in hand

RED

Significant issues/ concerns requiring attention

<p>GREEN On track to deliver to plan and budget</p>	<p>AMBER Some concerns but corrective action in hand</p>	<p>RED Significant issues/ concerns requiring attention</p>
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**CABINET
20TH AUGUST 2019**

**JOINT REPORT OF COUNCILLORS
ADRIAN NEWELL AND MAURICE SHEEHAN
PORTFOLIO HOLDERS FOR DEMOCRACY, STRATEGY AND
PARTNERSHIPS AND OPERATIONS**

KEY DECISION: YES

REPORT NO. DSP1908

MOOR ROAD RECREATION GROUND – NEW FACILITIES

SUMMARY AND RECOMMENDATIONS:

This paper seeks Cabinet approval for the Head of Democracy, Strategy and Partnerships (DSP) to proceed with the installation of new facilities at Moor Road recreation ground, following successful funding awards from Sport England and Prospect Estate Big Local (PEBL). A sum of £543,330 is included in the 2019/20 Capital Programme subject to a business case being presented to Cabinet to confirm that all funding has been secured. The project is also subject to receiving planning permission.

Due to the revision of the scheme, the cost of the project is now estimated to be £470,000. Funding has been secured against this cost, which includes £20,000 from the Car Park Enhancements (CPE) Earmarked Reserves, and the Cabinet is also requested to approve this drawdown and a bid to include a sum of £1,020 in the revenue estimates for 2020/21 onwards for inspection costs of the facilities.

1. INTRODUCTION

- 1.1 For some time, the Council has been developing ways of improving the health and well-being of residents in this part of Farnborough. This project is to install new recreation facilities at Moor Road recreation ground that will appeal to all ages, and encourage more people to enjoy their open spaces and become active.
- 1.2 The Cabinet received a report in 2017 following a consultation with local residents, setting out a vision for the recreation ground. At that time, this was endorsed and a scheme was developed for comprehensive facilities. However, since that time, some changes have been made and this paper explains the background, the details of the current scheme, along with the cost and funding sources/issues. The project is scheduled for implementation in 2019/20.

2. BACKGROUND

- 2.1 Moor Road recreation ground, which is approximately three hectares in size, is situated in the heart of Cherrywood Ward and is easily accessible by a wider population of 30,000 residents, that includes 6,500 pupils from fourteen schools. The existing on-site recreation facilities consist of grass pitches, a run-

down playground, and a rebound wall for ball games. Cove Brook runs alongside the ground with its multi-user, all weather pathway.

2.2 There are a number of local sporting organisations delivering a wide range of recreational activities, which support community safety, health and wellbeing and neighbourhood renewal plans.

2.3 The strategic context for this project is as follows:

- Cherrywood Ward is one of the Borough's most deprived wards where childhood obesity rates, and the number of inactive adults are amongst the highest in Rushmoor.
- The area was one of those highlighted in the 2015 Indices of Multiple Deprivation and is regarded a priority neighbourhood for renewal and encouraging healthy lifestyles.
- The project complements the Prospect Estate Big Local Plan (PEBL)
- The project is a priority within the Rushmoor Council Business Plan 2019/2022 and will support the themes around Place, People and Partnerships by providing a nice environment for families and a range of sporting and physical opportunities as well as seeking to improve health outcomes.

3. DETAILS OF THE PROPOSAL AND CONSULTATION

Original and Revised Scheme

3.1 The original consultation involved over 200 local people including adult residents, and young people from three local schools, and the Prospect Youth Club. Consultees prioritised the following facilities:

- New Playground
- Multi-Use Games Area (MUGA) with basketball and football goals
- BMX pump track
- Exercise equipment - activity zones

3.2 Additional public consultation has since taken place regarding the playground which has formed its final design.

3.3 A skate park was also chosen by residents as a priority, and it was envisaged that a skate park at Moor Road would be a direct replacement for the town centre facility that was coming to the end of its life, and that a future town centre replacement would not fit into the Civic Quarter proposals. However, consultation with young people around the existing town centre skate park has concluded that there is a strong desire to retain the facility in that area. As a result, the current proposals do not include this. The provision of a skate park nearer to the town centre will be discussed with the Rushmoor Development Partnership.

- 3.4 In addition to installing the new facilities, it is necessary to upgrade and enlarge the existing car park from its current capacity of sixteen spaces, to fifty, which will include three accessible parking bays.
- 3.5 Briefings on the proposals have been given to the Prospect Estate Big Local Partnership, Ward Councillors, and the Overview and Scrutiny Committee. There has been strong support for the project although some issues have been raised in relation to community safety, especially around lighting.
- 3.6 A planning application was submitted in early July to reflect the revised design and a decision on this is expected at the Development Management Committee on 14th August. An outline site plan showing the facilities is attached.
- 3.7 **Alternative Options**
The Council originally held funding through developers' contributions to replace only the playground, but it was felt that a stand-alone facility was insufficient for this site given the catchment, the population, and the ward's childhood obesity issues and low adult exercise participation rates. The original consultation also supported the provision of a community building with hall/café/toilets, but the cost of such a facility would be prohibitive. This could be considered at a later date should funding be identified.

4. PROJECT IMPLICATIONS

4.1 Risks

One of the main risks is the potential for costs to escalate, and this risk has been reduced by making a contingency allowance within each facility cost. There is also potential for procured contractors to go into liquidation during the contract, and exceeding timeframes. This risk can be reduced by selecting known contractors through the process and ensuring the timescales are manageable and extendable due to bad weather. During building works, there is potential for issues with ground works, such as discovery of contamination, or beneath ground obstacles. This is unlikely given the investigations already undertaken, including a flood risk assessment, and the shallow depth of any in-ground work required.

4.2 Legal Implications

There will be a requirement from both PEBL and Sport England to complete the project by the end of the financial year, and this is achievable with the existing project plan.

4.3 Financial and Resource Implications

The total cost of the project is £470,000, including contingencies. Quotations have already been obtained from suppliers and a cap can be placed on individual elements of expenditure. The project is entirely funded by external funding/earmarked reserves as follows:

£303,000	Section 106 developers contributions
£97,000	Prospect Estate Big Local
£50,000	Sport England
£20,000	Car Park Enhancements (CPE) Earmarked Reserves

4.4 There will be minor additional financial implications to the grounds and maintenance budget as follows:

- **BMX track** - £560 per annum inspection costs. Grass cutting and strimming will be absorbed within the existing grounds and maintenance contract. The use of a tarmac and an upgraded specification will alleviate the need for surface repairs, and it is therefore possible to obtain long guarantees from contractors on this basis.
- **Multi-Use Games Area** - £560 per annum inspection costs. Very little maintenance is required on these facilities as experienced with others in the Borough. It is therefore possible that this facility will require no maintenance for at least five years, and possibly longer.
- **Exercise machines** – Minimal annual inspection costs as this can be included with the playground inspection for which a budget already exists. Cost of maintenance and repairs are not yet clear, but long guarantees and robustness of equipment will form part of the procurement which will reduce the risk of repairs and regular ongoing maintenance.

4.5 A budget already exists within the grounds and maintenance contract to cover costs of inspection and repairs to the existing playground, and this will be used to meet costs associated with the new playground. The inspection costs of £1,020 for the BMX track and MUGA will need to be included in the budget.

4.6 **Other Implications**

Low level anti-social behaviour exists in this area, and it is envisaged that provision of these new facilities will act as a diversionary measure. Given the comments that were made at the Overview and Scrutiny Committee, the provision of lighting will be kept under review. The infrastructure for additional lighting has been included as part of the project.

5. **IMPLEMENTATION**

5.1 Once approved, procurement for the facilities will occur from late August and September with the installation works likely to commence late October. The project management of the various contracts will be undertaken through the Council's Building Services Team. There will also be some further local consultation on the design of the play facilities.

5.2 Assuming good weather, it is likely that all facilities will be installed and available for use early spring.

6. **CONCLUSIONS**

6.1 The project represents a significant scheme for the area which supports key themes set out in the Council's Business Plan. It will provide a unique facility in this part of the Borough and has taken advantage of the funding opportunities that exist. It will encourage more people to engage in exercise and activity and to take pride in their community.

BACKGROUND DOCUMENTS:

Site plan with proposed facilities and locations

CONTACT DETAILS:

Report Author – Martin Sterio martin.sterio@rushmoor.gov.uk tel. 398763

Head of Service – Andrew Colver andrew.colver@rushmoor.gov.uk tel. 398820

Moor Road recreation area



Key



1. BMX/pump track £50k



2. Playground £220k
(including groundworks)



3. Outdoor gym £40k

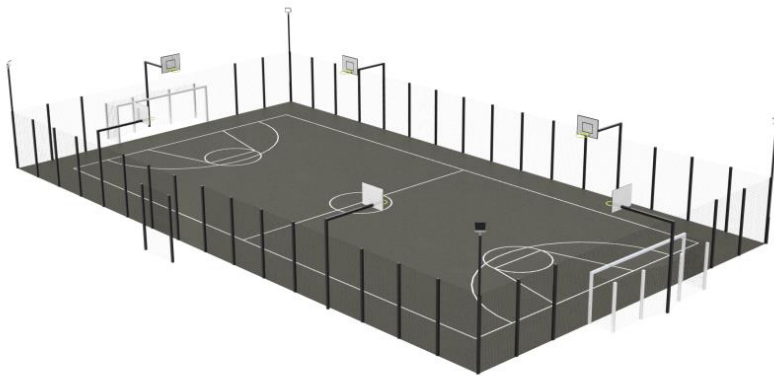


4. Multi-use games area (MUGA) £90k

5. Improved car parking £70k



BMX Pump Track



Multi Use Games Area



Activity Zone

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of the Local Government Act 1972.

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